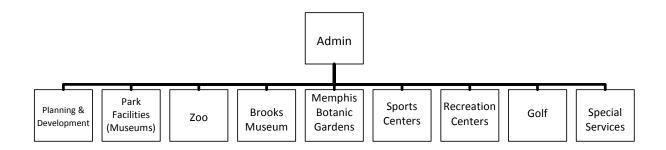
Operating Budget

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	28,780,002	30,750,575	30,859,753	13,233,386
Materials and Supplies	19,950,479	19,421,870	19,775,144	14,429,693
Capital Outlay	6,093	0	9,119	0
Grants and Subsidies	725,668	819,218	829,218	250,000
Inventory	306,033	342,839	286,333	285,687
Service Charges	46,320	29,828	84,558	40,700
Transfers Out	357,468	359,343	359,343	359,343
Total Expenditures	50,172,065	51,723,673	52,203,468	28,598,808
Program Revenues	(8,720,994)	(8,708,022)	(8,833,909)	(7,031,752)
Net Expenditures	41,451,071	43,015,650	43,369,559	21,567,056
Authorized Complement				162

Mission

To initiate strategically sound, positive programming and policies that will meet and exceed citizen expectations. To improve the overall quality of service delivered to our citizens. To promote a healthy community and youth character development by providing diverse leisure activities and protecting community resources

Structure



Services

The Division of Parks and Neighborhoods supports an active civic culture reflective of the diversity of the community's voices. The Division provides an array of services that range from culture and leisure, management and maintenance for museums, entertainment venues, green spaces, recreation and sports facilities, and reentry opportunities for individuals with single felony convictions

charges for services

Ooto mam.	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Hotel/Motel Taxes	(2,487)	(274.065)	(142,202)	0
Dog License	(267,639)	(274,965)	(142,292)	0
County Dog License Fee	(26,256)	(83,568)	(59,178)	0
Library Fines & Fees	(386,224)	(500,000)	(425,000)	0
Shelter Fees	(197,470)	(181,239)	(108,153)	0
Animal Vaccination	(35,460)	(22,943)	(17,164)	0
Admissions - Museum	(0.477)	0	0	0
Workshops	(2,177)	0	0	0
Admissions - General	(167,005)	0	0	0
Museum Planetarium Fee	6,523	0	0	0
Parking	(540,021)	(543,000)	(513,861)	(743,000)
Senior Citizen's Meals	(82,039)	(82,000)	(82,000)	(82,000)
Concessions	(985,505)	(1,025,372)	(1,628,795)	(1,500,382)
Golf Car Fees	(966,916)	(1,072,659)	(1,069,392)	(1,057,500)
Pro Shop Sales	(76,461)	(178,361)	(115,126)	(135,500)
Green Fees	(1,353,235)	(1,670,314)	(1,474,776)	(1,565,100)
Softball	(72,412)	(91,000)	(72,412)	(91,000)
Basketball	(16,212)	(17,500)	(16,060)	(17,500)
Football	(528)	(1,000)	(1,250)	(1,000)
Ball field Permit	(19,226)	(18,000)	(18,000)	(18,000)
Class Fees	(62,120)	(55,750)	(56,696)	(55,750)
Rental Fees	(941,324)	(614,000)	(708,501)	(894,000)
Day Camp Fees	(304,354)	(320,220)	(304,405)	(320,220)
Food Service Revenue	850	0	0	0
After School Camp	(1,000)	(3,000)	(2,160)	(3,000)
Outside Revenue	0	(78,500)	(2,500)	(78,500)
Local Shared Revenue	(573,122)	(687,800)	(497,762)	(114,800)
City of Bartlett	(1,002,597)	(1,034,000)	(1,034,000)	0
Miscellaneous Income	(525,910)	(71,831)	(388,515)	(289,500)
Cash Overage/Shortage	(1,939)	0	(1,787)	0
Donated Revenue	(1,711)	0	(1,952)	0
Coca - Cola Sponsorship	(77,580)	(65,000)	(70,000)	(65,000)
Grant Revenue - Library	(40,074)	(16,000)	(22,000)	0
Brigham Young	(5,445)	0	0	0
Misc. Library Revenue	6,080	0	(174)	0
Rents	(671,279)	(390,000)	(506,802)	(670,000)
Total Charges for Services	(8,720,994)	(8,708,022)	(8,833,909)	(7,031,752)

To maximizes and coordinates administrative support for Park's service centers to enhance efficient and effective delivery of services.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	935,517	1,007,412	844,545	882,086
Materials and Supplies	506,787	1,040,867	1,029,489	621,620
Total Expenditures	1,442,304	2,048,279	1,874,035	1,503,706
Program Revenues	(56,377)	(28,000)	(21,500)	(28,000)
Net Expenditures	1,385,927	2,020,279	1,852,535	1,475,706
Authorized Complement				11

Administration Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	710000	. таория		
Full-Time Salaries	608,792	803,499	613,197	711,305
Holiday Salary Full Time	35,624	0	19,911	0
Vacation Leave	57,087	0	26,243	0
Bonus Leave	5,898	0	6,220	0
Sick Leave	15,534	0	5,949	0
Out of Rank Pay	7,570	0	7,859	0
Retirement Benefits	2,940	0	0	0
Pension	43,793	45,330	40,685	35,494
Social Security	2,044	0	174	0
Pension ARC Funding	48,304	60,864	60,864	65,562
Group Life Insurance	2,497	3,221	2,255	2,227
Unemployment	1,650	1,210	1,210	800
Medicare	10,739	18,887	10,589	12,406
Long Term Disability	1,980	2,267	1,522	1,775
Health Insurance - Basic	399	0	0	0
Health Insurance - Premier	55,677	62,683	49,906	52,518
Other Post Employment	,	,	•	,
Benefits	0	9,346	4,248	2,814
Salaries - Part Time/				
Temporary	32,963	0	2,807	0
On the Job Injury	251	0	0	0
Payroll Reserve	2,393	0	(9,692)	0
Attrition	0	5,031	0	0
Benefits Adjustments	0	(4,926)	0	(2,815)
Total Personnel Services	935,1377	1,007,412	843,947	882,086
Materials and Supplies				
City Storeroom Supplies	25	0	0	0
Facility Repair & Carpentry	0	0	78	0
City Shop Charges	25,895	7,691	7,691	14,928
City Shop Fuel	6,763	8,595	5,713	7,736
City Computer Svc				
Equipment	977	5,085	5,085	5,085
Data/Word Process Software	96,669	97,244	96,669	0
City Telephone/				
Communications	8,951	10,000	10,367	10,000
Supplies - Outside	5,493	14,000	10,650	14,000
Outside Postage	1,095	200	200	200
Materials and Supplies	2,322	10,780	10,080	10,780
Advertising/Publication	5,895	4,000	4,000	0
Seminars/Training/Education	310	3,000	3,000	3,000

Administration Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Misc Professional Services	180,985	175,300	174,300	275,300
Travel Expense	4,790	7,000	5,471	7,000
Unreported Travel	(968)	0	412	0
Mileage	0	2,200	0	0
Utilities	9,847	452,781	452,781	0
Insurance	130,744	86,313	86,313	116,913
Claims	1,247	30,000	30,000	30,000
Lawsuits	25,000	118,453	118,453	118,453
Dues/Memberships/				
Periodicals	563	3,150	3,150	3,150
Misc Services and Charges	186	5,075	5,075	5,075
Total Materials and Supplies	506,787	1,040,867	1,029,489	621,620
TOTAL EXPENDITURES	1,442,925	2,048,279	1,873,437	1,503,706
Charges for Services				
Rental Fees	(35,192)	(28,000)	(20,000)	(28,000)
Total Charges for Services	(35,192)	(28,000)	(20,000)	(28,000)
Other Revenues				
Miscellaneous Income	(21,185)	0	(1,500)	0
Total Other Revenues	(21,185)	0	(1,500)	0
TOTAL PROGRAM REVENUES	(56,377)	(28,000)	(21,500)	(28,000)
NET EXPENDITURES	1,386,548	2,020,279	1,851,937	1,475,706

To provides appropriate and creative park facilities that serve the leisure time and recreational needs of the citizens of Memphis by utilizing the highest professional standards for budget, design and construction.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	270,382	225,265	171,945	192,008
Materials and Supplies	16,004	20,504	20,504	20,416
Total Expenditures	286,387	245,769	192,449	212,424
Net Expenditures	286,387	245,769	192,449	212,424
Authorized Complement				3

Planning & Development Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services		•		-
Full-Time Salaries	141,241	215,245	148,940	182,405
Holiday Salary Full Time	8,939	0	4,074	0
Vacation Leave	12,525	0	4,218	0
Sick Leave	9,367	0	1,125	0
Out of Rank Pay	0	0	1,056	0
Longevity Pay	59	0	0	0
Retirement Benefits	15,257	0	0	0
Pension	10,328	12,915	9,374	8,555
Social Security	2,170	0	1,940	0
Pension ARC Funding	20,126	14,046	14,046	21,854
Group Life Insurance	575	735	383	379
Unemployment	300	440	440	160
Medicare	3,140	5,381	2,644	3,565
Long Term Disability	374	646	266	428
Health Insurance - Basic	8,527	8,738	8,374	8,738
Other Post Employment	-,-	,	-,-	, , , ,
Benefits	0	3,398	3,398	563
Salaries - Part Time/				
Temporary	35,004	23,239	30,729	23,239
On the Job Injury	1,381	0	0	0
Payroll Reserve	1,070	0	(2,752)	0
Attrition	0	(1,004)	0	(1,004)
Expense Recovery -				
Personnel	0	(56,310)	(56,310)	(56,310)
Benefits Adjustments	0	(2,204)	0	(563)
Total Personnel Services	270,382	225,265	171,945	192,008
Materials and Supplies				
City Shop Charges	0	220	220	220
City Shop Fuel	0	880	880	792
City Computer Svc				
Equipment	3,042	0	0	0
City Telephone/				
Communications	0	304	304	304
Printing - Outside	1,510	2,000	2,000	2,000
Supplies - Outside	4,111	4,400	4,400	4,400
Drafting/Photo Supplies	4,950	5,500	5,500	5,500
Materials and Supplies	409	4,000	4,000	4,000
Misc Professional Services	369	2,000	2,000	2,000
Dues/Memberships/				
Periodicals	1,615	1,200	1,200	1,200

Planning & Development Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Total Materials and Supplies	16,004	20,504	20,504	20,416
TOTAL EXPENDITURES	286,387	245,769	192,449	212,424
NET EXPENDITURES =	286,387	245,769	192,449	212,424

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Materials and Supplies	1,130	0	(806)	0
Total Expenditures	1,130	0	(806)	0
Net Expenditures	1,130	0	(806)	0
Authorized Complement				0

Park Operations Legal Level Detail

FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
1,130	0	(806)	0
1,130	0	(806)	0
1,130	0	(806)	0
1,130	0	(806)	0
	1,130 1,130 1,130	Actual Adopted 1,130 0 1,130 0 1,130 0	Actual Adopted Forecast 1,130 0 (806) 1,130 0 (806) 1,130 0 (806)

Park Facilities provides diverse leisure activities and services to the citizens of Memphis through the family of museums including the Pink Palace, Historic Homes, and the Lichterman Nature Center.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	2,137,827	2,042,134	2,226,145	2,117,463
Materials and Supplies	1,306,565	1,485,623	1,468,811	1,447,777
Service Charges	636	0	0	0
Total Expenditures	3,445,028	3,527,757	3,694,956	3,565,240
Program Revenues	(164,788)	0	0	0
Net Expenditures	3,280,240	3,527,757	3,694,957	3,565,240
Authorized Complement				28

Park Facilities Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services				
Full-Time Salaries	1,031,677	1,251,084	1,158,392	1,268,771
Holiday Salary Full Time	60,382	0	33,782	0
Vacation Leave	74,536	0	48,728	0
Bonus Leave	10,546	0	4,524	0
Sick Leave	47,521	0	18,788	0
Overtime	5,236	3,710	3,710	3,710
Out of Rank Pay	0	2,300	0	2,300
Longevity Pay	263	0	274	0
Pension	59,807	58,701	62,071	64,715
Supplemental Pension	2,306	2,300	2,307	2,323
Social Security	36,280	7,242	39,557	7,242
Pension ARC Funding	108,682	131,093	131,093	152,976
Group Life Insurance	2,548	3,048	2,319	3,311
Unemployment	3,750	2,970	2,970	2,240
Medicare	22,330	29,004	23,558	29,424
Long Term Disability	6,069	3,660	5,656	3,806
Health Insurance - Basic	16,322	13,249	13,180	13,271
Health Insurance - Premier	149,548	145,698	136,515	147,957
Other Post Employment	. 10,010	0,000	100,010	,
Benefits	0	22,940	22,940	7,879
Salaries - Part Time/				·
Temporary	487,547	421,017	536,952	421,017
On the Job Injury	3,919	1,000	2,483	1,000
Payroll Reserve	8,557	0	(23,655)	0
Attrition	0	(40,799)	0	(6,600)
Benefits Adjustments	0	(16,083)	0	(7,879)
Total Personnel Services	2,137,827	2,042,134	2,226,145	2,117,463
Materials and Supplies				
City Shop Charges	18,004	17,180	16,672	33,345
City Shop Fuel	5,964	7,266	2,048	6,540
City Computer Svc				·
Equipment	4,578	4,800	5,075	4,800
City Telephone/				
Communications	1,674	3,979	3,024	3,979
Printing - Outside	19,435	22,450	20,450	22,450
Supplies - Outside	15,708	18,945	17,852	18,945
Household Supplies	19,628	19,000	19,500	19,000
Safety Equipment	0	0	262	0
Medical Supplies	56	0	0	0
Outside Postage	1,500	1,600	1,688	1,600

Park Facilities Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Lumber & Wood Products	1,344	6,500	5,500	6,500
Paints Oils & Glass	190	2,000	2,000	2,000
Lime Cement & Gravel	1,144	0	0	0
Materials and Supplies	35,605	63,175	62,954	63,175
Miscellaneous Expense	210	0	0	0
Operation Police Mounted	0	0	51	0
Outside Equipment Repair/				
Maintenance	143,486	136,924	147,055	136,924
Security	235,032	267,966	249,606	267,966
Misc Professional Services	83,868	130,570	111,535	130,570
Travel Expense	959	0	0	0
Utilities	489,907	521,700	519,866	521,700
Insurance	172,556	216,250	216,250	162,965
Dues/Memberships/				
Periodicals	4,530	5,603	5,000	5,603
Rent	48,740	38,850	61,557	38,850
Misc Services and Charges	2,449	865	865	865
Total Materials and Supplies	1,306,565	1,485,623	1,468,811	1,447,777
Service Charges				
Credit Card Fees - Expense	636	0	0	0
Total Service Charges	636	0	0	0
TOTAL EXPENDITURES	3,445,028	3,527,757	3,694,956	3,565,240
Charges for Services				
Admissions - Museum				
Workshops	(2,177)	0	0	0
Admissions - General	(167,005)	0	0	0
Museum Planetarium Fee	6,523	0	0	0
Rental Fees	(2,130)	0	0	0
Total Charges for Services	(164,788)	0	0	0
TOTAL PROGRAM				
REVENUES	(164,788)	0	0	0
NET EXPENDITURES	3,280,240	3,527,757	3,694,957	3,565,240

The Memphis Zoo preserves wildlife through education, conservation and research. The Zoo is operated through a public/private partnership between the City of Memphis and Memphis Zoological Society.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	18,060	0	0	0
Materials and Supplies	3,744,424	3,171,017	3,326,420	3,552,637
Total Expenditures	3,762,484	3,171,017	3,326,420	3,552,637
Net Expenditures	3,762,484	3,171,017	3,326,420	3,552,637
Authorized Complement				0

Zoo Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	710000	7100 pto 0	1 010000	
Retirement Benefits	18,060	0	0	0
Total Personnel Services	18,060	0	0	0
Materials and Supplies				
City Shop Charges	41,809	9,982	1,168	9,982
City Shop Fuel	49,299	15,830	15,892	14,248
Misc Professional Services	275,038	220,000	162,085	220,000
Utilities	619,331	0	0	563,023
Sewer Fees	1,377,333	1,745,240	1,745,240	1,400,000
Insurance	181,614	202,036	202,036	145,384
Misc Services and Charges	1,200,000	977,929	1,200,000	1,200,000
Total Materials and Supplies	3,744,424	3,171,017	3,326,420	3,552,637
TOTAL EXPENDITURES	3,762,484	3,171,017	3,326,420	3,552,637
NET EXPENDITURES	3,762,484	3,171,017	3,326,420	3,552,637

The Memphis Brooks Museum of Art enriches the lives of our diverse community through the museum's expanding collections, varied exhibitions, and dynamic programs that reflect the art of world cultures from antiquity to the present. Our vision is to transform lives through the power of art.

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Materials and Supplies	571,448	571,448	571,448	571,448
Total Expenditures	571,448	571,448	571,448	571,448
Net Expenditures	571,448	571,448	571,448	571,448
Authorized Complement				0

Brooks Museum Legal Level Detail

ory	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
als and Supplies		-		
Professional Services	571,448	571,448	571,448	571,448
Materials and Supplies	571,448	571,448	571,448	571,448
EXPENDITURES	571,448	571,448	571,448	571,448
XPENDITURES	571,448	571,448	571,448	571,448
XPENDITURES	571,448	571,448	571,448	ţ

The Memphis Botanic Garden is dedicated to being an exemplary regional center for horticultural and environmental enrichment.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	193,902	197,899	194,377	201,610
Materials and Supplies	367,567	348,126	348,126	345,940
Grants and Subsidies	0	0	0	250,000
Total Expenditures	561,469	546,025	542,503	797,550
Net Expenditures	561,469	546,025	542,503	797,550
Authorized Complement				4

Memphis Botanic Garden Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services				
Full-Time Salaries	111,505	133,179	117,378	134,510
Holiday Salary Full Time	6,659	0	3,586	0
Vacation Leave	10,118	0	9,070	0
Bonus Leave	1,194	0	502	0
Sick Leave	3,703	0	2,643	0
Overtime	539	0	0	0
Longevity Pay	71	0	71	0
Pension	5,919	5,919	5,920	5,979
Supplemental Pension	813	811	814	819
Social Security	1,793	2,555	1,338	2,555
Pension ARC Funding	16,101	18,727	18,727	21,854
Group Life Insurance	418	475	382	480
Unemployment	600	440	440	320
Medicare	1,702	3,330	1,711	3,363
Long Term Disability	1,809	400	1,658	404
Health Insurance - Basic	8,527	8,738	8,009	8,738
Health Insurance - Premier	22,042	22,589	20,706	22,589
Other Post Employment				
Benefits	0	3,398	3,398	1,126
Payroll Reserve	390	0	(1,974)	0
Benefits Adjustments	0	(2,662)	0	(1,126)
Total Personnel Services	193,902	197,899	194,377	201,610
Materials and Supplies				
City Storeroom Supplies	23	0	134	0
City Shop Charges	238	0	1,275	2,550
City Shop Fuel	13,992	21,000	19,591	18,900
City Computer Svc				
Equipment	183	0	0	0
City Telephone/				
Communications	3	0	0	0
Outside Postage	27	0	0	0
Misc Professional Services	137,944	137,920	137,920	137,920
Utilities	212,655	176,700	176,700	176,700
Insurance	2,500	12,506	12,506	9,870
Total Materials and Supplies	367,567	348,126	348,126	345,940
Grants and Subsidies				
Botanic Gardens Foundation	0	0	0	250,000
Total Grants and Subsidies	0	0	0	250,000

Memphis Botanic Garden Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
TOTAL EXPENDITURES	561,469	546,025	542,503	797,550
NET EXPENDITURES	561,469	546,025	542,503	797,550

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Materials and Supplies	3,337,816	1,962,220	2,614,919	2,440,657
Transfers Out	357,468	359,343	359,343	359,343
Total Expenditures	3,695,284	2,321,563	2,974,261	2,800,000
Program Revenues	(2,401,257)	(1,767,000)	(2,645,000)	(2,900,000)
Net Expenditures	1,294,027	554,563	329,261	(100,000)
Authorized Complement				0

Parks Sports Center Legal Level Detail

	Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Category Materials and Supplies	Aotuui	Adopted	Toroust	Trojecteu
Facility Repair & Carpentry	35,214	40,000	44,407	40,000
City Shop Charges	5,788	2,000	6,750	13,120
City Shop Fuel	441	100	2,070	2,000
City Telephone/			_,0.0	_,000
Communications	373	100	389	500
Misc Professional Services	2,583,229	1,009,923	1,828,206	1,568,456
Utilities	515,950	620,000	620,000	620,000
Insurance	94,120	29,097	29,097	112,581
Misc Services and Charges	102,700	261,000	84,000	84,000
Total Materials and Supplies	3,337,816	1,962,220	2,614,919	2,440,657
Transfers Out				
Oper Tfr Out - Debt Service				
Fund	357,468	359,343	359,343	359,343
Total Transfers Out	357,468	359,343	359,343	359,343
TOTAL EXPENDITURES	3,695,284	2,321,563	2,974,261	2,800,000
Charges for Services				
Parking	(540,021)	(543,000)	(513,861)	(743,000)
Concessions	(727,038)	(693,000)	(1,328,561)	(1,186,000)
Rental Fees	(671,279)	(390,000)	(506,802)	(670,000)
Rents	(671,279)	(390,000)	(506,802)	(670,000)
Outside Revenue	0	(76,000)	0	(76,000)
Total Charges for Services	(1,938,338)	(1,702,000)	(2,349,225)	(2,675,000)
Other Revenues				
Miscellaneous Income	(385,339)	0	(225,775)	(160,000)
Coca - Cola Sponsorship	(77,580)	(65,000)	(70,000)	(65,000)
Total Other Revenues	(462,919)	(65,000)	(295,775)	(225,000)
TOTAL PROGRAM				
REVENUES	(2,401,257)	(1,767,000)	(2,645,000)	(2,900,000)
NET EXPENDITURES	1,294,027	554,563	329,261	(100,000)

Recreation Centers are to provide leadership and direction to professional staff to ensure that quality of life is enhanced through delivery of recreational programs and leisure services to the citizens of Memphis.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	6,736,258	7,056,407	7,069,977	7,161,440
Materials and Supplies	2,814,508	3,092,045	3,054,096	3,311,753
Capital Outlay	6,093	0	9,119	0
Total Expenditures	9,556,859	10,148,452	10,133,193	10,473,192
Program Revenues	(1,031,634)	(1,101,770)	(916,186)	(903,770)
Net Expenditures	8,525,224	9,046,681	9,217,007	9,569,422
Authorized Complement				94

Recreation Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services				
Full-Time Salaries	2,821,565	3,580,417	3,172,204	3,637,049
Holiday Salary Full Time	165,503	0	86,480	0
Vacation Leave	200,440	0	130,087	0
Bonus Leave	25,486	0	14,248	0
Sick Leave	105,050	0	54,848	0
Overtime	1,894	0	108	0
Out of Rank Pay	9,791	12,000	15,785	12,000
Longevity Pay	1,506	0	1,453	0
Shift Differential	1,278	1,700	591	1,700
Retirement Benefits	43,695	68,000	52,132	68,000
Pension	141,462	137,973	130,100	125,566
Supplemental Pension	18,856	18,831	20,897	22,055
Social Security	168,425	56,928	167,438	56,928
Pension ARC Funding	378,380	440,097	440,097	524,490
Group Life Insurance	8,173	9,358	7,347	8,491
Unemployment	10,800	9,680	9,680	6,800
Medicare	72,585	85,972	83,785	85,013
Long Term Disability	11,746	10,086	10,624	9,517
Health Insurance - Basic	50,605	52,808	47,105	48,551
Health Insurance - Premier	490,279	487,906	470,803	490,167
Other Post Employment				,
Benefits	0	74,767	74,767	23,920
Salaries - Part Time/				
Temporary	1,971,693	2,177,380	2,179,609	2,177,380
On the Job Injury	5,998	7,500	8,237	7,500
Payroll Reserve	31,046	0	(108,447)	0
Attrition	0	(119,769)	0	(119,769)
Benefits Adjustments	0	(55,227)	0	(23,919)
Total Personnel Services	6,736,258	7,056,407	7,069,977	7,161,440
Materials and Supplies				
City Storeroom Supplies	10	0	53	0
Facility Repair & Carpentry	860	0	16,450	0
City Shop Charges	40,936	37,860	30,525	38,695
City Shop Fuel	16,195	23,000	17,860	20,750
City Computer Svc	10,100	20,000	,555	20,.00
Equipment	2,328	0	162	0
City Telephone/	•			
Communications	12,218	12,385	12,668	12,385
Printing - Outside	1,135	1,000	1,000	1,000
Supplies - Outside	14,089	14,850	16,403	14,850

Recreation Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Food Expense	97,807	85,000	83,000	85,000
Clothing	7,718	9,900	10,353	9,900
Household Supplies	100,757	167,600	143,297	167,600
Athletic/Recreational	100,707	107,000	140,207	107,000
Supplies	26,660	66,400	64,511	66,400
Outside Postage	0	500	500	500
Chemicals	57,751	35,000	35,000	35,000
Materials and Supplies	178	0	0	0
Miscellaneous Expense	78	0	0	0
Outside Equipment Repair/	. •	•	·	·
Maintenance	4,809	18,450	13,210	18,450
Janitorial Services	, 81	0	0	0
Security	84,046	103,000	98,730	103,000
Seminars/Training/Education	0	0	500	0
Misc Professional Services	373,767	393,307	411,332	552,824
Travel Expense	1,214	5,500	8,404	5,500
Mileage	532	8,100	1,717	8,100
Utilities	1,780,210	1,887,032	1,865,258	1,887,032
Insurance	190,188	221,161	221,161	282,767
Dues/Memberships/	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,	,	,
Periodicals	940	2,000	2,000	2,000
Total Materials and Supplies	2,814,508	3,092,045	3,054,096	3,311,753
Capital Outlay				
Equipment	6,093	0	9,119	0
Total Capital Outlay	6,093	0	9,119	0
TOTAL EXPENDITURES	9,556,859	10,148,452	10,133,193	10,473,192
Charges for Services				
Senior Citizen's Meals	(82,039)	(82,000)	(82,000)	(82,000)
Concessions	(1,006)	0	0	0
Softball	(72,412)	(91,000)	(72,412)	(91,000)
Basketball	(16,212)	(17,500)	(16,060)	(17,500)
Football	(528)	(1,000)	(1,250)	(1,000)
Ball field Permit	(19,226)	(18,000)	(18,000)	(18,000)
Class Fees	(62,120)	(55,750)	(56,696)	(55,750)
Yearly Tennis	0	0	0	0
Day Camp Fees	(304,354)	(320,220)	(304,405)	(320,220)
Food Service Revenue	850	0	Ô	0
After School Camp	(1,000)	(3,000)	(2,160)	(3,000)
Rental Fees	(232,723)	(196,000)	(181,699)	(196,000)

Recreation Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Total Charges for Services	(790,769)	(784,470)	(734,682)	(784,470)
Other Revenues				
Local Shared Revenue	(195,320)	(312,800)	(116,714)	(114,800)
Miscellaneous Income	(45,545)	(4,500)	(64,791)	(4,500)
Total Other Revenues	(240,865)	(317,300)	(181,504)	(119,300)
TOTAL PROGRAM REVENUES	(1,031,634)	(1,101,770)	(916,186)	(903,770)
NET EXPENDITURES	8,525,224	9,046,681	9,217,007	9,569,422

Golf legal level provides quality golf facilities that will enable golfers of all levels to enhance their enjoyment of the game with as little tax burden as possible on the citizens of Memphis.

Operating Budget

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	2,373,299	2,344,213	2,494,316	2,433,259
Materials and Supplies	2,102,448	2,091,494	1,670,259	2,092,525
Inventory	306,033	342,839	286,333	285,687
Service Charges	39,187	29,828	81,631	40,700
Total Expenditures	4,820,967	4,808,374	4,532,539	4,852,171
Program Revenues	(2,742,882)	(3,323,537)	(3,060,263)	(3,199,982)
Net Expenditures	2,078,085	1,484,837	1,472,276	1,652,189
Authorized Complement				17

293

Golf Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	7101441	7 taoptoa		
Full-Time Salaries	567,895	803,035	704,244	830,543
Holiday Salary Full Time	31,554	0	19,382	0
Vacation Leave	39,142	0	27,740	0
Bonus Leave	3,916	0	3,694	0
Sick Leave	1,162	0	710	0
Out of Rank Pay	7,609	4,500	3,512	1,500
Longevity Pay	59	0	0	0
Retirement Benefits	46,347	15,149	202	15,149
Pension	37,765	40,182	43,631	47,162
Social Security	82,355	0	86,985	0
Pension ARC Funding	64,407	74,912	74,912	92,879
Group Life Insurance	1,338	2,109	1,662	2,075
Unemployment	2,100	1,540	1,540	1,280
Medicare	27,835	16,417	26,496	18,577
Long Term Disability	1,624	2,009	1,745	2,358
Health Insurance - Basic	1,862	0	0	4,424
Health Insurance - Premier	116,578	95,438	124,556	124,799
Other Post Employment	-,-	,	,	,
Benefits	0	11,895	11,894	4,503
Salaries - Part Time/				
Temporary	1,328,311	1,288,485	1,387,026	1,288,014
On the Job Injury	2,197	4,500	3,647	4,500
Payroll Reserve	9,241	0	(29,261)	0
Attrition	0	(8,712)	0	0
Benefits Adjustments	0	(7,244)	0	(4,503)
Total Personnel Services	2,373,299	2,344,213	2,494,316	2,433,259
Materials and Supplies				
City Storeroom Supplies	1,002	0	161	0
Facility Repair & Carpentry	0	0	612	0
City Shop Charges	22,355	18,915	19,446	36,664
City Shop Fuel	99,283	143,497	109,392	129,146
City Computer Svc	•	,	,	,
Equipment	153	1,500	0	1,500
City Telephone/				
Communications	240	13,301	3,275	13,301
Printing - Outside	3,189	13,300	10,200	8,300
Supplies - Outside	12,961	18,900	12,411	17,162
Food Expense	3,183	0	0	0
Clothing	3,038	5,500	5,016	4,800
Lumber & Wood Products	300	0	0	0

Golf Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Chemicals	133,137	144,000	132,900	137,291
Materials and Supplies	104,247	103,400	107,167	95,576
Miscellaneous Expense	28,816	6,900	13,885	26,978
Outside Equipment Repair/				
Maintenance	243,738	100,000	111,567	124,500
Security	7,308	8,160	4,325	7,525
Seminars/Training/Education	0	0	500	0
Misc Professional Services	102,971	76,700	73,934	107,230
Mileage	3,839	2,300	717	2,000
Utilities	308,665	389,508	263,825	279,266
Total Quality Management	32	0	0	0
Insurance	30,193	34,192	34,192	24,920
Dues/Memberships/				
Periodicals	1,028	1,500	2,197	5,100
Rent	14,434	0	0	0
Misc Services and Charges	0	0	968	0
Minor Equipment	13,012	8,250	5,725	13,000
Equipment Rental	965,322	1,001,671	757,845	1,058,266
Total Materials and Supplies	2,102,448	2,091,494	1,670,259	2,092,525
Inventory				
Inventory Purchases	97,032	75,802	65,588	71,820
Food Inventory	209,001	267,037	220,744	213,867
Total Inventory	306,033	342,839	286,333	285,687
Service Charges				
Credit Card Fees - Expense	39,187	29,828	81,631	40,700
Total Service Charges	39,187	29,828	81,631	40,700
TOTAL EXPENDITURES	4,820,967	4,808,374	4,532,539	4,852,171
Charges for Services				
Concessions	(257,461)	(332,372)	(300,234)	(314,382)
Golf Car Fees	(966,916)	(1,072,659)	(1,069,392)	(1,057,500)
Pro Shop Sales	(76,461)	(178,361)	(115,126)	(135,500)
Green Fees	(1,353,235)	(1,670,314)	(1,474,776)	(1,565,100)
Outside Revenue	0	(2,500)	(2,500)	(2,500)
Total Charges for Services	(2,654,074)	(3,256,206)	(2,962,027)	(3,074,982)
Other Revenues				
Miscellaneous Income	(86,869)	(67,331)	(96,449)	(125,000)

Golf Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Cash Overage/Shortage	(1,939)	0	(1,787)	0
Total Other Revenues	(88,808)	(67,331)	(98,236)	(125,000)
TOTAL PROGRAM REVENUES	(2,742,882)	(3,323,537)	(3,060,263)	(3,199,982)
NET EXPENDITURES	2,078,085	1,484,837	1,472,276	1,652,189

Second Chance programs provide training, advocacy, capacity building and technical assistance to a diverse group of citizens. These programs promote economic development and job placement by marketing the unique skillsets of its participants and by collaborating with local businesses. Programs also assist citizens with prior felony convictions to reintegrate into society through training, case management, and mentoring.

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	618,861	808,734	658,017	245,520
Materials and Supplies	57,752	140,150	99,309	24,920
Grants and Subsidies	669,218	669,218	669,218	0
Total Expenditures	1,345,831	1,618,102	1,426,544	270,440
Program Revenues	0	0	(5,000)	0
Net Expenditures	1,345,831	1,618,102	1,421,544	270,440
Authorized Complement				5

Special Services Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services		-		
Full-Time Salaries	384,426	609,677	417,154	168,251
Holiday Salary Full Time	19,820	0	13,244	0
Vacation Leave	20,894	0	7,229	0
Bonus Leave	4,746	0	1,356	0
Sick Leave	22,230	0	9,244	0
Longevity Pay	48	0	0	0
Retirement Benefits	4,634	0	8,250	0
Pension	27,130	34,551	30,909	10,095
Social Security	932	0	1,007	0
Pension ARC Funding	44,278	51,501	51,501	27,317
Group Life Insurance	991	1,414	1,413	315
Unemployment	1,350	1,100	1,100	320
Medicare	6,322	14,396	12,354	4,206
Long Term Disability	1,209	1,728	1,079	505
Health Insurance - Basic	1,567	0	2,858	0
Health Insurance - Premier	56,791	80,189	74,472	35,012
Other Post Employment	,	,	,	ŕ
Benefits	0	8,496	8,495	1,126
Salaries - Part Time/				
Temporary	15,034	23,000	21,236	5,000
On the Job Injury	3,931	0	2,567	0
Payroll Reserve	2,530	0	(7,450)	0
Attrition	0	(12,100)	0	(5,500)
Benefits Adjustments	0	(5,219)	0	(1,126)
Total Personnel Services	618,861	808,734	658,017	245,520
Materials and Supplies				
City Shop Fuel	0	1,100	2,000	0
City Computer Svc				
Equipment	0	3,070	2,070	1,070
City Telephone/				
Communications	1,349	3,900	3,191	1,200
Printing - Outside	0	6,000	1,000	0
Supplies - Outside	3,136	4,000	8,043	0
Outside Postage	50	250	0	0
Materials and Supplies	237	12,850	7,600	3,600
Advertising/Publication	4,615	9,560	1,560	0
Seminars/Training/Education	(100)	11,000	10,000	0
Misc Professional Services	45,045	72,520	53,824	14,000
Travel Expense	2,229	8,800	5,800	3,000
Unreported Travel	446	0	(380)	0

Special Services Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Mileage	746	5,400	3,900	1,700
Dues/Memberships/		,	,	,
Periodicals	0	1,700	700	350
Total Materials and Supplies	57,752	140,150	99,309	24,920
Grants and Subsidies				
MIFA General Assistance	669,218	669,218	669,218	0
Total Grants and Subsidies	669,218	669,218	669,218	0
TOTAL EXPENDITURES	1,345,831	1,618,102	1,426,544	270,440
Other Revenues				
Local Shared Revenue	0	0	(5,000)	0
Total Other Revenues	0	0	(5,000)	0
TOTAL PROGRAM REVENUES	0	0	(5,000)	0
NET EXPENDITURES	1,345,831	1,618,102	1,421,544	270,440

Created by City ordinance, the Shelter is empowered to enforce animal control laws of the City. It protects the rights of people against the dangers and nuisance of uncontrolled animals and protects animals from mistreatment and abuse. The Shelter also provides a safe and caring environment for abused and abandoned animals until they are adopted.

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	2,971,600	3,228,248	3,342,460	0
Materials and Supplies	928,490	664,389	674,246	0
Total Expenditures	3,900,091	3,892,637	4,016,706	0
Program Revenues	(533,823)	(562,715)	(329,786)	0
Net Expenditures	3,366,268	3,329,922	3,686,920	0
Authorized Complement				0

Animal Shelter Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services				
Full-Time Salaries	1,561,777	2,026,691	1,904,691	0
Holiday Salary Full Time	91,775	0	47,659	0
Vacation Leave	96,639	0	36,647	0
Bonus Leave	16,795	0	6,145	0
Sick Leave	73,141	0	45,909	0
Overtime	174,007	126,000	126,000	0
Out of Rank Pay	1,964	6,000	6,000	0
Hazardous Duty Pay	58,074	153,500	153,500	0
Longevity Pay	145	0	140	0
Shift Differential	6,704	0	2,521	0
Retirement Benefits	12,772	10,000	10,000	0
Pension	114,032	116,330	116,330	0
Social Security	9,868	0	8,065	0
Pension ARC Funding	165,038	234,094	234,094	0
Group Life Insurance	4,143	4,836	4,836	0
Unemployment	6,600	5,280	5,280	0
Medicare	30,467	48,471	48,471	0
Long Term Disability	4,876	5,816	5,816	0
Health Insurance - Basic	17,231	21,987	21,987	0
Health Insurance - Premier	243,919	268,239	268,239	0
Other Post Employment Benefits	0	40,782	40,782	0
Salaries - Part Time/		,	,	
Temporary	159,507	207,642	207,642	0
On the Job Injury	114,373	70,000	70,000	0
Payroll Reserve	7,752	0	(28,294)	0
Attrition	0	(87,878)	0	0
Benefits Adjustments	0	(29,541)	0	0
Total Personnel Services	2,971,600	3,228,248	3,342,460	0
Materials and Supplies				
City Storeroom Supplies	0	0	9	0
Facility Repair & Carpentry	5,259	0	0	0
City Shop Charges	18,810	30,000	30,000	0
City Shop Fuel	50,542	60,000	60,000	0
City Computer Svc				
Equipment	124	7,500	7,500	0
City Telephone/				
Communications	10,979	7,500	7,500	0
Supplies - Outside	22,847	10,000	10,000	0
Hand Tools	0	400	400	0

Animal Shelter Legal Level Detail

Onto marini	FY 2015	FY 2016	FY 2016	FY 2017
Clathing	Actual	Adopted	Forecast	Projected
Clothing	18,873	26,500	26,500	0
Household Supplies	217	10,000	10,000	0
Safety Equipment	0	2,000	2,000	0
Medical Supplies	178,589	132,000	132,000	0
Outside Postage	64	0	76	0
Materials and Supplies	164,043	71,999	71,999	0
Outside Equipment Repair/	17 406	10.000	10.000	0
Maintenance	17,406	10,000	10,000	0
Medical/Dental/Veterinary	48,201	40,000	40,000	0
Outside Phone/ Communications	0	2,000	0	0
Janitorial Services	58,000	58,000	58,000	0
Seminars/Training/Education	12,541	10,000	10,000	0
Misc Professional Services			31,112	_
	83,357 0	15,000 2,000	•	0
Staff Development	-	2,000 5,000	2,000 0	0
Travel Expense	1,009	•	_	0
Unreported Travel	1,745	0	495	0
Mileage	69	500	666	0
Utilities	147,025	135,000	135,000	0
Insurance	70,354	14,990	14,990	0
Dues/Memberships/ Periodicals	3,078	4,000	4,000	0
	15,360	10,000	10,000	0
Misc Services and Charges		<u> </u>	*	0
Total Materials and Supplies	928,490	664,389	674,246	Ü
TOTAL EXPENDITURES	3,900,091	3,892,637	4,016,706	0
<u>Local Taxes</u>				
Hotel/Motel Taxes	(2,487)	0	0	0
Total Local Taxes	(2,487)	0	0	0
Licenses and Permits				
Dog License	(267,639)	(274,965)	(142,292)	0
County Dog License Fee	(26,256)	(83,568)	(59,178)	0
Total Licenses and Permits	(293,894)	(358,533)	(201,470)	0
Charges for Services				
Charges for Services	(107.470)	(101 220)	(400 452)	0
Shelter Fees	(197,470)	(181,239)	(108,153)	0
Animal Vaccination	(35,460)	(22,943)	(17,164)	0
Total Charges for Services	(232,929)	(204,182)	(125,317)	0

Animal Shelter Legal Level Detail

	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Other Revenues				
Local Shared Revenue	(2,802)	0	(1,048)	0
Donated Revenue	(1,711)	0	(1,952)	0
Total Other Revenues	(4,512)	0	(2,999)	0
TOTAL PROGRAM REVENUES	(533,823)	(562,715)	(329,786)	0
NET EXPENDITURES	3,366,268	3,329,922	3,686,920	0

The library system provides general administrative support for all library agencies including regional branch management, adult services coordination and youth services coordination. Services include computer training and services, story time programs, summer reading programs and meeting places for the citizens of Memphis and Shelby County.

Catamami	FY 2015	FY 2016	FY 2016	FY 2017
Category	Actual	Adopted	Forecast	Projected
Personnel Services	12,573,373	13,805,406	13,883,944	0
Materials and Supplies	4,368,782	4,983,987	5,045,743	0
Grants and Subsidies	0	0	10,000	0
Service Charges	6,497	0	2,927	0
Total Expenditures	16,948,652	18,789,393	18,942,614	0
Program Revenues	(1,790,233)	(1,925,000)	(1,856,174)	0
Net Expenditures	15,158,419	16,864,393	17,086,440	0
Authorized Complement				0

Libraries Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services				
Full-Time Salaries	7,598,240	9,892,515	9,192,515	0
Holiday Salary Full Time	454,089	0	234,298	0
Vacation Leave	544,843	0	282,866	0
Bonus Leave	77,694	0	36,139	0
Sick Leave	375,523	0	142,081	0
Retirement Benefits	146,997	150,000	150,000	0
Pension	390,615	549,707	549,707	0
Social Security	14,935	2,172	15,734	0
Pension ARC Funding	1,074,790	1,360,778	1,360,778	0
Group Life Insurance	13,238	15,716	12,157	0
Unemployment	35,400	29,480	29,480	0
Medicare	118,082	228,904	118,101	0
Long Term Disability	25,147	27,571	22,438	0
Health Insurance - Basic	140,446	141,709	137,080	0
Health Insurance - Premier	1,290,269	1,345,625	1,136,464	0
Other Post Employment				
Benefits	0	227,698	227,698	0
Salaries - Part Time/				
Temporary	214,370	354,404	354,404	0
On the Job Injury	17,149	13,000	13,000	0
Payroll Reserve	41,547	0	(131,496)	0
Attrition	0	(361,023)	0	0
Bonus Pay	0	0	500	0
Benefits Adjustments	0	(172,850)	0	0
Total Personnel Services	12,573,373	13,805,406	13,883,944	0
Materials and Supplies				
City Shop Charges	15,037	20,000	20,000	0
City Shop Fuel	23,273	27,250	27,250	0
City Computer Svc				
Equipment	1,298	4,900	4,900	0
City Telephone/				
Communications	15,072	15,000	15,000	0
Printing - Outside	0	2,270	2,270	0
Supplies - Outside	179,563	164,346	164,346	0
Household Supplies	47,235	49,000	49,000	0
Outside Postage	16,364	15,000	15,000	0
Materials and Supplies	0	0	760	0
Library Books	1,270,543	1,289,290	1,289,290	0
Library Microforms	849	0	0	0

Libraries Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Outside Equipment Repair/				,
Maintenance	29,962	30,500	30,500	0
Facilities Structure Repair -				
Outside	58,364	193,047	242,043	0
Janitorial Services	516,629	700,010	700,010	0
Security	785,011	877,880	877,880	0
Seminars/Training/Education	0	2,500	2,500	0
Misc Professional Services	45,101	78,282	78,282	0
Travel Expense	136	2,500	2,500	0
Unreported Travel	509	0	0	0
Mileage	5,201	12,000	12,000	0
Utilities	1,190,485	1,305,792	1,305,792	0
Tower Lease Expense -				
Library	33,905	36,700	36,700	0
WYPL Arkansas Tower				
Expense - Library	29,815	30,000	30,000	0
Insurance	91,962	100,720	100,720	0
Dues/Memberships/				
Periodicals	12,470	14,500	14,500	0
Misc Services and Charges	0	12,500	24,500	0
Total Materials and Supplies	4,368,782	4,983,987	5,045,743	0
Grants and Subsidies				
Death Benefits	0	0	10,000	0
Total Grants and Subsidies	0	0	10,000	0
Service Charges				
	6 407	0	2,927	0
Credit Card Fees - Expense	6,497	0		0
Total Service Charges	6,497	U	2,927	U
TOTAL EXPENDITURES	16,948,652	18,789,393	18,942,614	0
Fines and Forfeitures				
Library Fines & Fees	(386,224)	(500,000)	(425,000)	0
Total Fines and Forfeitures	(386,224)	(500,000)	(425,000)	0
Other Revenues				
Local Shared Revenue	(375,000)	(375,000)	(375,000)	0
City of Bartlett	(1,002,597)	(1,034,000)	(1,034,000)	0
Miscellaneous Income	13,028	0	0	0
Grant Revenue - Library	(40,074)	(16,000)	(22,000)	0
Brigham Young	(5,445)	(10,000)	0	0
g.ia.ii ioang	(3, 1.10)	•	•	0

Libraries Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Misc. Library Revenue	6,080	0	(174)	0
Total Other Revenues	(1,404,008)	(1,425,000)	(1,431,174)	0
TOTAL PROGRAM REVENUES	(1,790,233)	(1,925,000)	(1,856,174)	0
NET EXPENDITURES	15,158,419	16,864,393	17,086,440	0

The Neighborhood Watch program is made up of citizens who take the initiative to help prevent crime in their neighborhoods. Participants keep an eye out for their neighbors and their homes by taking note of unusual activity and reporting the proper information to the authorities in the event of a crime.

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	(49,697)	34,857	(25,376)	0
Materials and Supplies	(173,246)	(150,000)	(147,500)	0
Grants and Subsidies	56,450	150,000	150,000	0
Total Expenditures	(166,494)	34,857	(22,876)	0
Net Expenditures	(166,494)	34,857	(22,876)	0
Authorized Complement				0

Neighborhood Watch Legal Level Detail

Category	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Projected
Personnel Services	710101	, taoptou		
Full-Time Salaries	29,528	63,000	50,000	0
Holiday Salary Full Time	1,679	03,000	1,010	0
Vacation Leave	3,029	0	0	0
Sick Leave	1,196	0	366	0
Retirement Benefits	1,817	0	0	0
Pension	2,126	3,780	3,780	0
Social Security	979	3,760	398	0
Pension ARC Funding	8,051	9,364	9,364	0
Group Life Insurance	173	9,304 306	9,364	0
•				_
Unemployment	150	110	110	0
Medicare	766	1,575	315	0
Long Term Disability	92	189	11	0
Health Insurance - Premier	635	0	424	0
Other Post Employment	0	850	850	0
Benefits Salaries - Part Time/	U	000	650	U
Temporary	15,795	22,995	22,995	0
Payroll Reserve	(715)	22,999	22,999	0
Attrition	(713)	48,189	0	0
Expense Recovery -	U	40,103	U	O
Personnel	(115,000)	(115,000)	(115,000)	0
Benefits Adjustments	0	(501)	0	0
Total Personnel Services	(49,697)	34,857	(25,376)	0
Materials and Supplies				
City Computer Svc				
Equipment	30	2,000	2,000	0
Printing - Outside	214	2,500	4,000	0
Supplies - Outside	1,431	2,500	2,500	0
Outside Postage	6	1,000	1,000	0
Materials and Supplies	0	2,000	2,000	0
Misc Professional Services	12	2,000	2,000	0
Mileage	0	0	1,000	0
Expense Recovery - M & S	(174,938)	(160,000)	(160,000)	
Total Materials and Supplies	(173,246)	(150,000)	(147,500)	0
Total materials and Supplies	(173,240)	(150,000)	(147,300)	U
Grants and Subsidies				
Community Initiatives Grants for Non-Profits	56,450	150,000	150,000	0
Total Grants and Subsidies	56,450	150,000	150,000	0

Neighborhood Watch Legal Level Detail

FY 2015	FY 2016	FY 2016	FY 2017
Actual	Adopted	Forecast	Projected
(166,494)	34,857	(22,876)	0
(166,494)	34,857	(22,876)	0
	Actual (166,494)	Actual Adopted (166,494) 34,857	Actual Adopted Forecast (166,494) 34,857 (22,876)

PARKS & NEIGHBORHOODS

Position Title	Authorized Positions		uthorized Positions
Administration		SPEC EXHIBITS MEDIA	1
ASST EXECUTIVE	1	SUPER BOX OFFICE	1
CLERK GENERAL A	1	SUPER EXHIBIT GRAPHIC SVCS	1
COORD ADMIN BUDGET	1	SUPER OPERATIONS LNC	1
DIRECTOR PARKS & NEIGHBOR-	•	SUPER PLANETARIUM	
HOODS	1	TEACHER NATURALIST CF	1
DIRECTOR PARKS OPERATIONS DEP			1 22
UTY MGR ADMIN SVCS PARKS	1	Total Park Facilities	28
	1	Memphis Botanic Garden	
MGR PUBLIC AFFAIRS	1	BOTANIST BOTANICAL CTR	1
MGR SOCIAL MEDIA MKT	1	CREWCHIEF	1
SPEC GRANT ADMIN	1	RECEPTIONIST	1
SUPER HR PARKS	1	SUPER BOTANTICAL GRDNS	1
SUPER PAYROLL ACCOUNTING	1	Total Memphis Botanic Garden	4
Total Administration	n 11	_	•
Planning & Development		Recreation	
ADMR PLANNING DEV	1	ADMR RECREATION SVCS	1
ARCHITECT LANDSCAPE	1	CLERK ACCOUNTING B	1
SPEC CUST SVC ADMIN	1	соок	3
Total Planning & Developmen	_	CUSTODIAN	27
3		DIRECTOR COMMUNITY CTR	30
Park Facilities		DIRECTOR COMMUNITY CTR ASST	22
ADMR PROGRAMS	1	MGR AQUATIC	1
CLERK ACCOUNTING B	1	MGR ATHLETICS	1
CLERK PAYROLL A	1	MGR RECREATION PROG	3
CONSERVATOR	1	SPEC ATHLETIC	3
COORD EXHIBITS GRAPHIC SVCS	1	SPEC RECREATION ADMINISTRATIVE	1
COORD FACILITIES	1	SUPER AQUATIC	1
CREWPERSON	3	Total Recreation	94
CURATOR BACKYARD WILDLIFE CTR	1		
DIRECTOR MUSEUM	1	Golf	
FOREMAN GROUNDS MNT	2	ADMR GOLF ENTERPRISE	1
MGR BUSINESS AFFAIRS	1	ANALYST ACCOUNTING	1
MGR COLLECTIONS	1	FOREMAN GOLF COURSE MNT	7
	1	MGR FACILITY GOLF I	3
MGR EDUCATION		MGR FACILITY GOLF II	5
MGR EDUCATION MGR EXHIBITS GRAPHICS	1		
	1 1	Total Golf	17
MGR EXHIBITS GRAPHICS			17
MGR EXHIBITS GRAPHICS MGR HISTORIC PROPERTIES	1	Special Services	
MGR EXHIBITS GRAPHICS MGR HISTORIC PROPERTIES MGR LICHTERMAN NATURE CTR	1		1 1 1

Position Title	Authorized Positions	Position Title	Authorized Positions
MGR PROGRAM RE-ENTRY SPEC WORKFORCE DEV Total Special Servi	1 <u>2</u> <u>5</u>		
TOTAL PARKS & NEIGHBORHO	OODS 162		